

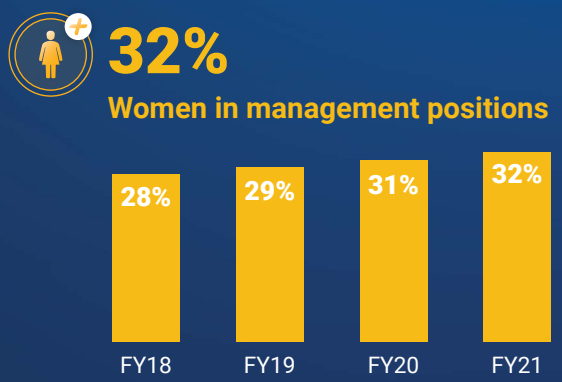
Pioneering Regenerative Supply Chains



Sustainability Highlights 2021

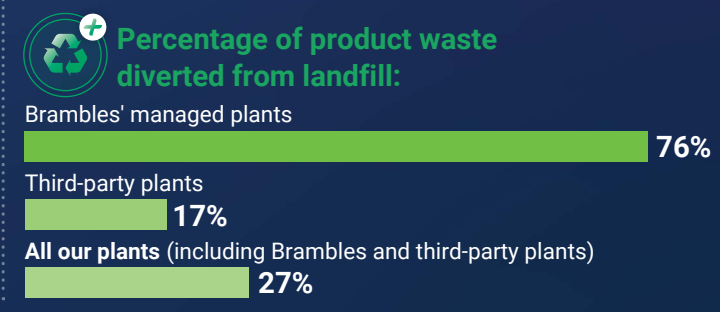
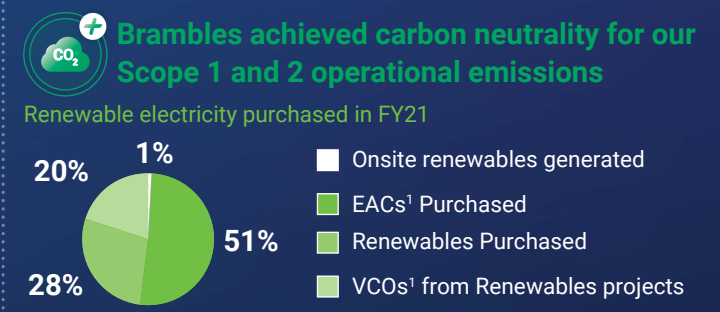
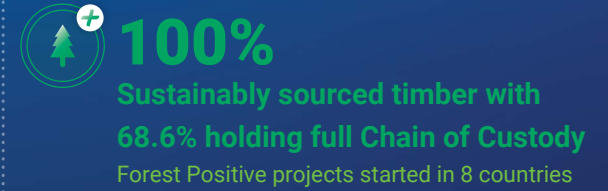
Building on our global leadership position in sustainability, Brambles has achieved tangible progress against its ambitious 2025 sustainability targets.

Regeneration is about delivering life's essentials every day, but in a nature and people positive way. Reuse, resilience and regeneration are at the core of this vision and are embedded in Brambles' business.



Customers sharing and reusing our pallets and RPCs saved:

3.2 million trees	2.2 million tCO ₂ absorbed by trees
3,160 megalitres of water	1,266 olympic swimming pools
2.4 million tonnes of CO ₂	9.5 billion+ kms driven by the average US car p.a.
3.1 million m ³ of wood	3.2 million trees
1.4 million tonnes of waste	202,516 garbage trucks full of waste



¹ Brambles' renewable electricity result includes electricity from renewable electricity contracts, certified 'Greenpower', Energy Attribute Certificates (EACs) and Verified Carbon Offsets (VCOs) from renewable energy projects.

ESG Recognition

Brambles continues to be recognised as a global leader in sustainability, holding top positions in international Environment, Social, and Governance indices.

Brambles has held more ESG-related meetings with investors since the launch of our 2025 targets. The feedback on our new sustainability ambition has been overwhelmingly positive. Many investors noted that Brambles' targets are at the forefront of sustainability best practices and preserve our leadership position. All investors confirmed the increased importance of climate change, SBT and the intersection of sustainability and financial reporting via the TCFD recommendations.

During Brambles investor engagements, we emphasise the uniqueness of Brambles' low-carbon, circular business model, and our leading results in the most credible ESG metrics and indexes. A range of these results are provided on the right.

Through these investor engagements, Brambles will continue to build a better understanding of circular economy fundamentals and its connection in addressing climate change. We hope our advocacy will help encourage further investment in circular businesses and build a more resilient financial system.

ESG Statement

We have connected our Positive Sustainability programmes to a range of material sustainability issues that can be broadly categorised into one or more E, S, or G categories. More guidance is available via our ESG Navigator at brambles.com/esg-navigator.



Environment



Social



Governance

Barron's

Rated #2 most sustainable international company

Corporate Knights

18th most sustainable company in the world

MSCI



Maximum AAA rating
Top 4% of companies assessed

CDP

A- in its Forests submission

CIRCULYTICS

Ellen MacArthur Foundation (EMF)
(achieved A-)

AIRA
AUSTRALASIAN
INVESTOR RELATIONS
ASSOCIATION

Best ESG & Sustainability Reporting
by an Australasian Company²

² Awarded in May 2021 by Australasian Investor Relations Association.