



Your Voting Access Code:

3 September 2024

Dear Shareholder

Brambles Limited 2024 Annual General Meeting

Brambles will hold its 2024 Annual General Meeting (AGM) on Thursday 24 October 2024 at 2.00pm Australian Eastern Daylight Time (AEDT). The AGM will be held at:

Doltone House Hyde Park
3/181 Elizabeth Street
Sydney NSW 2000

If you attend the meeting, you will be able to ask questions and vote on AGM resolutions during the meeting.

Registration will commence at 1.00pm AEDT on 24 October 2024. Please bring your enclosed Shareholder Voting Form to the meeting to facilitate your registration.

Notice Of Meeting

The Notice of Meeting was released online on 3 September 2024. You can view and download the Notice of Meeting at brambles.com/annual-general-meetings.

If you would like a hard copy of the Notice of Meeting, please contact our share registry, Boardroom, on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).

Webcast

If you are unable to attend in person, you can view a webcast of the AGM at <https://brambles.com/annual-general-meetings>. Shareholders will be able to view the AGM and submit questions in writing.

Voting at the AGM

If you attend the AGM in person, you can vote on the AGM resolutions during the meeting.

You can also submit a direct vote prior to the AGM or appoint a proxy to attend the AGM (either in person or online) and vote on your behalf by either:

- (a) visiting www.votingonline.com.au/bxbagm2024 and following the prompts and instructions. You will need your Voting Access Code to hand, which is set out at the top of this letter; or
- (b) completing and returning the enclosed Shareholder Voting Form in the envelope provided.

Further details on how to do this are in the "How to Vote" section on pages 14 and 15 of the Notice of Meeting.

If you wish to appoint a proxy or submit a direct vote using a hard copy of a Shareholder Voting Form, please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) to obtain a form.

I encourage you to cast your direct vote or appoint a proxy, which you can do from 3 September 2024 to the deadline of 2.00pm on 22 October 2024.

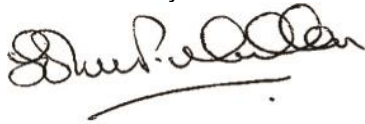
Submitting Questions in advance of the AGM

You may submit a question in advance of the AGM by using the online facility provided by Boardroom at www.votingonline.com.au/bxbagm2024 and following the prompts and instructions.

If you wish to ask a question prior to the AGM using a hard copy of a Shareholder Question Form, please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) to obtain a form.

On behalf of the Board, thank you for your continuing support of Brambles and I look forward to welcoming you to our AGM on 24 October.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'John P Mullen', with a horizontal line underneath it.

John P Mullen
Chairman