

Brambles Virtual AGM 2021

1. Why is Brambles holding a virtual AGM rather than a physical AGM?

When the Brambles Board considered how to hold the AGM this year, its highest priority was the health and safety of Brambles' employees, shareholders and other persons who may wish to attend the AGM. Having regard to that priority and the ongoing uncertainty about the restrictions which may apply for in-person meetings, the Board decided to conduct this year's AGM as a virtual online meeting. This will help ensure the safety and wellbeing of all of persons who wish to attend the AGM and allow shareholders and their appointed proxies to participate in the AGM wherever they are located.

2. What do I need to attend the virtual AGM?

You can access the AGM using a smartphone, tablet, laptop or computer. The website for the virtual AGM is <https://web.lumiagm.com/337257958>. This website is compatible with the latest versions of Chrome, Firefox, Internet Explorer 11, Edge and Safari browsers.

You will need your Voting Access Code to access the AGM. This is located on the letter from Brambles' Chair, John Mullen, to you dated 6 September 2021. You can also contact Brambles' share registry, Boardroom, on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) who will be able to assist.

3. How do I attend the virtual AGM?

The AGM commences at 4.00pm Australian Eastern Daylight Time (AEDT) on Tuesday, 19 October 2021. You will be able to obtain access to the AGM website from 3.00pm (AEDT) on Tuesday, 19 October 2021.

On the day of the AGM:

- Open your browser and enter <https://web.lumiagm.com/337257958>
- Enter the meeting ID: 337-257-958
- Enter your username, which is your Voting Access Code (see Question 2 for information on your Voting Access Code)
- Enter your password, which is the postcode registered to your holding if you are an Australian shareholder. If you are an overseas shareholder, your password is your 3-letter country code. These codes are set out in the *AGM Online User Guide* on Brambles' website at brambles.com/annual-general-meetings.

Further information on how to login to the virtual AGM are set out in the *AGM Online User Guide* on Brambles' website at brambles.com/annual-general-meetings.

4. How can I ask a Question at the virtual AGM?

Once you have logged into the AGM (see Question 3 for further information) you can ask a question during the AGM. You can either send your question via text or you can ask a question orally using the audio question function. Further information on how to ask a text or audio question via the online platform is set out in the *AGM Online User Guide* on Brambles' website at brambles.com/annual-general-meetings.

You can also ask a question during the AGM on the telephone. If you wish to do this, you will need to contact Brambles' share registry, Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside of Australia) to pre-register and receive details for the teleconference line by 5.00 pm (AEDT) on Monday, 18 October 2021. When you contact Boardroom, for verification purposes, please have your Voting Access Code to hand (see Question 2 for information on your Voting Access Code). If you would like to ask a question at the AGM, dial into the teleconference number provided to you by Boardroom and follow the prompts.

Further information on how to ask a question over the telephone is set out in the *AGM Online User Guide* on Brambles' website at brambles.com/annual-general-meetings. If you plan to ask a question by telephone you will still need to login to the online platform if you wish to vote during the meeting. Alternatively, you can lodge your vote before the meeting, see question 6 below.

Only shareholders or their appointed proxies may ask questions during the AGM.

5. How can I vote at the virtual AGM?

Once you have logged into the AGM (see Question 3 for further information) you can vote on the resolutions at the virtual AGM. Once the Chair declares the polls open, the resolutions and voting choices will appear on your device. To vote, press the voting option corresponding to how you wish to vote.

Further information on how to vote at the AGM is set out in the *AGM Online User Guide* on Brambles' website at brambles.com/annual-general-meetings.

You can only vote during the AGM if you have logged in using your Voting Access Code (see Question 2 for information on your Voting Access Code).

If you plan to ask a question by telephone you will still need to login to the online platform if you wish to vote during the meeting. Alternatively, you can lodge your vote before the meeting, see question 6 below.

6. Can I appoint a proxy or cast a direct vote in advance of the virtual AGM?

Yes. To appoint a proxy or cast a direct vote in advance of the AGM you will need your Voting Access Code (see question 2 for further information on your Voting Access Code). You can also contact Brambles' share registry, Boardroom, on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) who will be able to assist.

To appoint a proxy or cast a direct vote in advance of the AGM:

- Login to www.votingonline.com.au/bxbagm2021
- Enter your Voting Access Code; and
- Follow the instructions on the page.

Further information on direct voting in advance of the AGM and appointing a proxy are on pages 12 and 13 of the 2021 Notice of Annual General Meeting, available on Brambles' website brambles.com/annual-general-meetings.

If you wish to appoint a proxy or cast a direct vote prior to the AGM, you must do so by no later than 4.00pm (AEDT) on Sunday 17 October 2021. Direct votes or proxy appointments received after this time will be invalid.

Shareholders who wish to cast a direct vote or appoint a proxy using a hard copy of a shareholder voting form can obtain a form by contacting Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).

7. I have been appointed a proxy. Where can I get my username and password details?

If you have been appointed as a proxy, please contact Brambles' share registry, Boardroom, by email on proxy@boardroomlimited.com.au or on 1300 883 073 (within Australia) or +61 2 92909600 (outside Australia) to obtain your username and password.

8. Can you send me a Shareholder Voting Form so I can vote?

Brambles encourages you to vote (and submit a question) in advance of the AGM, or appoint a proxy to attend and vote on your behalf, by using the online facility provided by Brambles' share registry, Boardroom at www.votingonline.com.au/bxbagm2021. See Question 6 for further information on how to submit a direct vote in advance of the AGM or to appoint a proxy.

Whilst Brambles will not be mailing shareholders a hard copy of shareholder voting forms, shareholders who wish to cast a direct vote or appoint a proxy using a hard copy of a shareholder voting form can obtain a form by contacting Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).

9. Can I submit a question in advance of the AGM?

Yes. To ask a question in advance of the AGM, login to www.votingonline.com.au/bxbagm2021, enter your Voting Access Code (see Question 2 for further information on your Voting Access Code), click on "Ask the Board" and then enter your question. The Chair will endeavour to answer the most commonly asked questions at the AGM.

10. Where can I get help if I need it prior to or during the virtual AGM

If you need any help or assistance prior to or during the virtual AGM, please call Brambles' share registry, Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).