

Brambles



Annual General Meeting 2021

19 October 2021



Graham Chipchase



Nessa O'Sullivan



George Zoghbi



Tony Froggatt



Nora Scheinkestel



Elizabeth Fagan



Ken McCall



Tahira Hassan



Jim Miller

Brambles



Annual General Meeting 2021

19 October 2021

How to ask a question

Any shareholder or appointed proxy is eligible to ask questions.

Text questions



If you would like to ask a question, select the messaging tab.

Messages can be submitted at any time from the start of the meeting, up until the Chair closes the Q&A session.

964-920-933

HOME MESSAGING VOTING DOCUMENTS

Messaging

Ask a question

Moderator

Type your question in the box above and then press the send arrow. Please include the number of the resolution at the beginning of your question. Questions may be moderated or amalgamated if there are multiple questions on the same topic

Select the “Messaging” box and type in your message.

Once you are happy with your message, select the send icon.



Questions sent via the Lumi platform may be moderated before being sent to the Chair. This is to avoid repetition and remove any inappropriate language.

964-920-933

HOME MESSAGING VOTING DOCUMENTS

Messaging

Ask a question

Moderator

Type your question in the box above and then press the send arrow. Please include the number of the resolution at the beginning of your question. Questions may be moderated or amalgamated if there are multiple questions on the same topic

✓ Received

How to ask a question

Any shareholder or appointed proxy is eligible to ask questions.

Audio questions

An audio questions line is available to security holders and appointed proxy holders.

To use this service, **pause the broadcast** before clicking on the link under **“Asking Audio Questions”**.

A new page will open, as shown on the right. Please enter the requested details and click **“Submit Request”** to join the audio questions queue.

You will hear the meeting while you wait to ask your question. When you hear your name called you may ask your question.

This meeting is accepting audio questions. Please make sure your browser can access your microphone, fill out the form below and then wait to be connected.

Your Name

Your Topic or Question

Submit Request

A poll is being held on
all resolutions at this meeting

Voting procedure during the meeting

The Chair will open voting on all resolutions at the start of the meeting.

Once voting has opened, the voting tab will appear on the navigation bar.



Selecting this tab will open a list of all resolutions and their voting options.

 A screenshot of a mobile application interface. At the top, a dark navigation bar shows '964-920-933' and four tabs: 'HOME', 'MESSAGING', 'VOTING' (which is highlighted with an orange dot), and 'DOCUMENTS'. Below the navigation bar, the screen displays 'Poll Open' with the text 'You have voted on 0 of 2 items'. Under 'Resolution 1', it says 'Select a choice.' and shows three radio button options: 'For' (selected), 'Against', and 'Abstain'. Below these is a 'CANCEL' button. Under 'Question 2', it says 'Select a choice.' and shows three radio button options: 'Yes' (selected), 'No', and 'Unsure'.

To vote, simply select your voting direction from the options displayed on screen.

Your selection will change colour and a confirmation message will appear.

To change your vote, simply select another option. If you wish to cancel your vote, please press cancel.

There is no need to press a submit or send button. Your vote is automatically counted.

Voting can be performed at any time during the meeting until the Chair closes the poll.

 A screenshot of the same mobile application interface as the previous one, but now showing that votes have been cast. For 'Resolution 1', the 'For' radio button is selected and highlighted in orange, with the text 'For - Vote received' above it. For 'Question 2', the 'Yes' radio button is selected and highlighted in orange, with the text 'Yes - Vote received' above it. The 'CANCEL' buttons are still present.

The Chair's address

The CEO's address

Brambles



Annual General Meeting 2021

19 October 2021

Voting procedure during the meeting

Discretionary proxy votes given to Chairman will be cast in favour of each item of business.

Item 1

Financial Statements

To consider and receive the Financial Report, Directors' Report and Auditors' Report for Brambles and the Group for the year ended 30 June 2021.

Item 2

Remuneration Report

As an ordinary resolution

To adopt the Remuneration Report for Brambles and the Group for the year ended 30 June 2021.

Proxies and direct votes received

Item 2

To adopt the Remuneration Report

	For	Discretionary	Against	Abstain
Proxy votes	955,591,642	2,467,684	45,637,024	11,508,582
Direct votes	15,849,736	-	652,153	19,793
Total	971,441,378	2,467,684	46,289,177	11,528,375
	95.22%	0.24%	4.54%	

Cast your vote

Item 2: To adopt the Remuneration Report

Cast your vote for Item 2 on your smartphone, tablet, or computer:

- Press the option corresponding with the way in which you wish to vote
- Once the option has been selected, the vote will change colour

Item 3

Re-election of Elizabeth Fagan

As an ordinary resolution

That Ms Elizabeth Fagan be re-elected to the Board of Brambles.



Proxies and direct votes received

Item 3

That Ms Elizabeth Fagan be re-elected to the Board of Brambles

	For	Discretionary	Against	Abstain
Proxy votes	981,029,439	2,490,737	27,784,214	4,187,630
Direct votes	16,396,639	-	66,511	58,532
Total	997,426,078	2,490,737	27,850,725	4,246,162
	97.05%	0.24%	2.71%	

Cast your vote

Item 3: That Ms Elizabeth Fagan be re-elected to the Board of Brambles

Cast your vote for Item 3 on your smartphone, tablet, or computer:

- Press the option corresponding with the way in which you wish to vote
- Once the option has been selected, the vote will change colour

Item 4

Re-election of Director

As an ordinary resolution

That Mr Scott Perkins be re-elected to the Board of Brambles.



Proxies and direct votes received

Item 4

That Mr Scott Perkins be re-elected to the Board of Brambles

	For	Discretionary	Against	Abstain
Proxy votes	974,517,031	2,492,183	34,064,143	4,418,663
Direct votes	16,393,672	-	73,298	54,712
Total	990,910,703	2,492,183	34,137,441	4,473,375
	96.44%	0.24%	3.32%	

Cast your vote

Item 4: That Mr Scott Perkins be re-elected to the Board of Brambles

Cast your vote for Item 4 on your smartphone, tablet, or computer:

- Press the option corresponding with the way in which you wish to vote
- Once the option has been selected, the vote will change colour

Item 5

Participation of Graham Chipchase in the Performance Share Plan

As an ordinary resolution

That the participation by Mr Graham Chipchase until the 2022 Annual General Meeting in the Brambles Limited Performance Share Plan in the manner set out in the Explanatory Notes accompanying this Notice of Meeting be approved for all purposes including for the purpose of Australian Securities Exchange Listing Rule 10.14.

Proxies and direct votes received

Item 5

Participation of Graham Chipchase in the Performance Share Plan

	For	Discretionary	Against	Abstain
Proxy votes	969,457,147	2,474,459	30,926,032	12,356,219
Direct votes	15,822,148	-	683,614	15,920
Total	985,279,295	2,474,459	31,609,646	12,372,139
	96.66%	0.24%	3.10%	

Cast your vote

Item 5: Participation of Graham Chipchase in the Performance Share Plan

Cast your vote for Item 5 on your smartphone, tablet, or computer:

- Press the option corresponding with the way in which you wish to vote
- Once the option has been selected, the vote will change colour

Item 6

Participation of Nessa O'Sullivan in the Performance Share Plan

As an ordinary resolution

That the participation by Ms Nessa O'Sullivan until the 2022 Annual General Meeting in the Brambles Limited Performance Share Plan in the manner set out in the Explanatory Notes accompanying this Notice of Meeting be approved for all purposes including for the purpose of Australian Securities Exchange Listing Rule 10.14.

Proxies and direct votes received

Item 6

Participation of Nessa O'Sullivan in the Performance Share Plan

	For	Discretionary	Against	Abstain
Proxy votes	968,036,740	2,472,909	32,390,850	12,304,433
Direct votes	15,817,398	-	690,464	13,820
Total	983,854,138	2,472,909	33,081,314	12,318,253
	96.51%	0.24%	3.25%	

Cast your vote

Item 6: Participation of Nessa O'Sullivan in the Performance Share Plan

Cast your vote for Item 6 on your smartphone, tablet, or computer:

- Press the option corresponding with the way in which you wish to vote
- Once the option has been selected, the vote will change colour

Item 7

Extension of on-market share buy-backs

That for the purposes of section 257C of the Corporations Act and for all other purposes, shareholders authorise and approve the on-market buy-back of up to 144,400,000 fully paid ordinary shares in the Company (representing approximately 10% of the Company's issued shares as at 30 August 2021) in the 12-month period following the approval of this resolution, pursuant to an on-market buy-back conducted in accordance with the requirements of the ASX Listing Rules and the Corporations Act on the terms as described in the Explanatory Notes accompanying this Notice of Meeting.

Proxies and direct votes received

Item 7

Extension of on-market share buy-backs

	For	Discretionary	Against	Abstain
Proxy votes	988,403,849	2,519,777	20,276,730	4,291,664
Direct votes	16,351,628	-	147,425	22,629
Total	1,004,755,477	2,519,777	20,424,155	4,314,293
	97.76%	0.25%	1.99%	

Cast your vote

Item 7: Extension of on-market share buy-backs

Cast your vote for Item 7 on your smartphone, tablet, or computer:

- Press the option corresponding with the way in which you wish to vote
- Once the option has been selected, the vote will change colour

Please submit your votes
online now

The poll
has now closed

Brambles



Annual General Meeting 2021

19 October 2021

Disclaimer

The release, publication or distribution of this presentation in certain jurisdictions may be restricted by law and therefore persons in such jurisdictions into which this presentation is released, published or distributed should inform themselves about and observe such restrictions.

This presentation does not constitute, or form part of, an offer to sell or the solicitation of an offer to subscribe for or buy any securities, nor the solicitation of any vote or approval in any jurisdiction, nor shall there be any sale, issue or transfer of the securities referred to in this presentation in any jurisdiction in contravention of applicable law.

Persons needing advice should consult their stockbroker, bank manager, solicitor, accountant or other independent financial advisor. Certain statements made in this presentation are forward-looking statements.

The views expressed in this presentation contain information that has been derived from publicly available sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of the information.

These forward-looking statements are not historical facts but rather are based on Brambles' current expectations, estimates and projections about the industry in which Brambles operates, and beliefs and assumptions. Words such as "anticipates", "expects", "intends", "plans", "believes", "seeks", "estimates", "will", "should", and similar expressions are intended to identify forward-looking statements.

These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and other factors, some of which are beyond the control of Brambles, are difficult to predict and could cause actual results to differ materially from those expressed or forecasted in the forward-looking statements. Brambles cautions shareholders and prospective shareholders not to place undue reliance on these forward-looking statements, which reflect the view of Brambles only as of the date of this presentation.

The forward-looking statements made in this presentation relate only to events as of the date on which the statements are made. Brambles will not undertake any obligation to release publicly any revisions or updates to these forward-looking statements to reflect events, circumstances or unanticipated events occurring after the date of this presentation except as required by law or by any appropriate regulatory authority.

Past performance cannot be relied on as a guide to future performance.

To the extent permitted by law, Brambles and its related bodies corporate, and each of its and their officers, employees and agents will not be liable in any way for any loss, damage, cost or expense (whether direct or indirect) incurred by you in connection with the contents of, or any errors, omissions or misrepresentations in, this presentation.